SEHGAL FOUNDATION

Annual Report

2025-26



TOGETHER
WE EMPOWER
RURAL INDIA

S M Sehgal Foundation

Vision

We envision every person across rural India empowered to lead a more secure, prosperous, and dignified life.

Mission

Our mission is to strengthen community-led development initiatives to achieve positive social, economic, and environmental change across rural India.

Our Outreach & Coverage

7.18 Million
People Reached

4,048
Villages

83
Districts

13
States

*Data as of March 2026





Message from the Chairperson

Every year, I am reminded that the most enduring change in rural India comes from within communities themselves, nurtured by trust, patience, and the courage to try something new. This has been the guiding principle of S M Sehgal Foundation since our earliest days, and it remains just as true today.

Our foundation was established on a core belief: rural communities are not merely recipients of development, but its architects. Each check dam constructed, water user group convened, and farmer field school initiated begins with attentive listening to existing local knowledge and needs. This bottom-up approach does not imply stagnation; our deep engagement within these communities is precisely what enables us to identify where innovative solutions are most needed.

This year also marked meaningful expansion in the reach and impact of our work. We extended our work into new districts and deepened our presence in existing ones, bringing our water management, agriculture development, school transformation and community engagement programs to a growing number of individuals, families, and rural population.

Corporate partnerships have been vital to this growth, providing the resources and networks needed to scale proven solutions well beyond a single village or district. At the same time, our knowledge partnerships with government bodies, academic institutions, and like-minded organizations continue to sharpen our thinking and processes.

They also lend credibility and reach to the evidence we generate. Our entire team remains committed to ensuring that as we grow, our programs stay rooted in the same rigour and community ownership that have always defined our work, so that what we build is sustained by communities long after our direct involvement tapers.

On the innovation front, our teams began piloting the reuse of treated gray water for irrigation in select villages, turning water once discarded from kitchens and washing areas into a resource for kitchen gardens and small farm plots. In water-stressed regions of Haryana and Rajasthan, this is more than a technical fix; it marks a shift in how communities relate to every drop of water that passes through their homes. Alongside this, we began exploring regenerative agriculture techniques and digital tools for farmer advisories, continuing our well-established and proven tradition of testing new approaches at a small scale before replicating what works.

None of this innovation, outreach, or expansion happens in a vacuum. Results occur because our field teams and community volunteers are close enough to the ground to notice a problem worth solving, and patient enough to solve it the right way. The impacts we see each year, in water tables recharged, incomes stabilized, and community institutions strengthened by local participation and engagement, are a direct reflection of that closeness and consistency, and those point to the durability of programs built this way.

Looking ahead, our priorities are clear. As climate variability increasingly shapes rural life, building resilience into every intervention will remain central to our approach. We continue to embrace technology as a means to extend our reach and sharpen our precision, while aligning our work with national priorities, to ensure that our efforts on the ground contribute meaningfully to the country's broader development goals.

Thank you for standing with us as we take these next steps to empower rural India.

Jay Sehgal
Chairperson, S M Sehgal Foundation

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HIGHLIGHTS OF 2025-26



Water Management

Expanded the deployment of wastewater recycling and reuse systems for agriculture, enabling treated wastewater to be safely used for irrigation, improving water-use efficiency, and supporting sustainable resource management in Jhajjar, Haryana.



Agriculture Development

Expanded the adoption of regenerative agriculture practices that enhance soil health, strengthen climate resilience, and promote the efficient use of natural resources. Advanced sustainable farming through science-based technologies and in partnership with ICAR–IARI, piloted low-cost, scalable agricultural innovations that serve as demonstration models for farmers and partners across rural India.



FPO Business Development

Added 16 new FPOs in Kolar in Karnataka, Dewas, Madhya Pradesh, and Prayagraj, Uttar Pradesh, creating new market opportunities and strengthening value chains for participating farmers.



Participatory Irrigation Management System

Improved equitable access to water for irrigation in Sonbhadra, Uttar Pradesh, a nano model of participatory irrigation management with a 5 HP portable and fixed-type solar pump to irrigate 10-15 acres of agricultural land.



Group-Based Farm Mechanization

Enabled small and marginal farmers across multiple locations in rural India with an innovative shared machinery model that enables small and marginal farmers to access heavy farm machinery through a subsidized, pay-to-use system. The machinery is managed collectively through Farmer Groups, women-managed Custom Hiring Centers (CHCs), FIG-managed CHCs and FPO-managed CHCs, supporting affordable access, local ownership, price control, timely maintenance and long-term sustainability.



Net House Vegetable Production

Enabled small and marginal farmers in Bihar with a scalable protected cultivation model to grow vegetables and raise quality seedlings with greater control over growing conditions, reducing production risks and creating a practical pathway to higher-value cultivation.



Jalagam 3.0

Convened the third edition of Jalagam workshop series in New Delhi, bringing researchers, practitioners, policymakers, and community leaders to exchange knowledge and advance collaborative solutions for water security.



Biochar for Soil Health

Provided farmers with more than 200 MT of activated biochar to improve soil biological health. The incorporation of Mycorrhiza and other biological plants helps in improving soil moisture, and increase availability of existing soil nutrients and adding organic matter to the soil.



Knowledge Leadership, Sector Engagement, and Visibility

INFLUENCING BEYOND THE FIELD

World Food Prize Dialogue NEXT!: Contributing to global discussions on sustainable agriculture and rural development, Chairperson Jay Sehgal highlighted the role of community-led solutions in strengthening food and water security.

Speaking Engagements by CEO: Anjali Makhija, CEO & trustee, represented the foundation at several national and international conferences, articulating its commitment to community-led rural development and the critical role of partnerships in scaling impact. She served as a panelist across diverse thematic areas, including Command Area Development (Ministry of Jal Shakti), Charcha 2025 (The Nudge Foundation), Climate Resilience and Sustainable Ganges Basin (IWMI), India Water and Rivers Forum (CSR Box), Eastern Himalayan Naturenomics (Balipara Foundation), Delhi Climate Innovation (IORA Ecological Solutions), C3: Climate, Circularity and Planet (The Outlook Planet), and Community-Driven Management of Regenerative Agriculture at SUTRA 2025 (IDH). Through these platforms, she highlighted the foundation's field-based approaches to water security, climate resilience, and regenerative agriculture, and underscored the importance of multi-stakeholder collaborations to drive systemic change.

Global Conference on Women in Agri-Food System: The recognition of 2026 as the International Year of Women Farmers serves as a global milestone for policy reforms and public awareness. Neema Joshi, associate director of Partnerships & Fundraising, represented the work of S M Sehgal Foundation at this global platform, sharing the work the foundation is doing across different states with women farmers.

Farmer Voices at the Global Stage: Farmers from the Krishi Jyoti project shared their experiences in soil health management, water conservation, and sustainable farming, demonstrating the value of farmer-led innovation.

National Conference on Regenerative Agriculture and Precision Farming: SMSF co-hosted a national conference with IARI that brought together researchers, policymakers, industry leaders, and development practitioners to discuss emerging approaches for sustainable agriculture.

Recognizing Rural Leadership: Women entrepreneurs from S M Sehgal Foundation-supported FPOs were honored at the International Women's Entrepreneurship Day celebrations, while an FPO leader received the State Level Best Farmer Award, recognizing the growing leadership of rural producer institutions.

OUR SIGNATURE PATHWAYS



Agriculture Development



Water Management



Local Participation and Sustainability



Transform Lives *one school at a time*



Outreach for Development



Rural Research and Technology Innovation

Together We Empower Rural India

Agriculture Development

Helping Farmers Sustainably Produce More





S M Sehgal Foundation's Agriculture Development Program works to improve the economic and social well-being of small and marginal farmers through sustainable, community-led agricultural interventions. During FY 2025–26, the program work impacted 11 states, 37 districts, and 1,324 villages, with a strong focus on soil health management, water conservation, animal husbandry, and entrepreneurship development through the adoption of regenerative agricultural practices. Recognizing that nearly 80 percent of rural women are engaged in agriculture, the program priority ensured that women were not left behind as farming practices continued to evolve. Capacity-building initiatives equipped women farmers with the knowledge and leadership training, women-led Farmer Interest Groups (FIGs), women-led Farmer Producer Organizations (FPOs), agri-entrepreneurship opportunities, and allied livelihood activities, enabled them to participate more actively in agricultural decision-making and value chains.

From Homemaker to Rural Entrepreneur: Manjita's Journey



For Manjita of Azamnagar village in Mahendragarh, Haryana, life once revolved largely around her home. But she always carried a quiet ambition to do more.

In 2023, when the Village Development Committee introduced the Pashu Sakhi model under an HDFC Parivartan-supported project implemented by S M Sehgal Foundation, Manjita saw an opportunity. She enrolled in an intensive 18-day training program conducted by experts from the Animal Husbandry Department, learning about animal health, disease prevention, vaccinations, supplements, and better livestock care.

The training gave her the confidence to step beyond her home and serve other livestock-owning families in her community.

Today, Manjita provides Pashu Sakhi services, runs a Pashu Aahar Kendra that supplies animal feed and medicines, and manages her own goat-rearing enterprise. Together, these activities have helped her so far earn around ₹ 20,000 a month.

For Manjita, this is more than an income. Hers is a journey toward independence, confidence, and rural entrepreneurship.

Beyond Azamnagar: The Wider Picture

Manjita's journey is part of S M Sehgal Foundation's wider effort to make livestock a more dependable source of income for rural families. Across its project areas, **348 animal health camps have reached 30,052 animal rearers,** while **13,792 nutrition kits** and **1,938 animal sheds** have supported **21,437** and **6,943** animals, respectively. The Foundation has also supported **80 poultry shed units, and 17,260 goats and 4,000 poultry birds** as livelihood assets. Together, these interventions are helping families build healthier livestock and more resilient livelihoods.

Data from April 2017 to March 2026

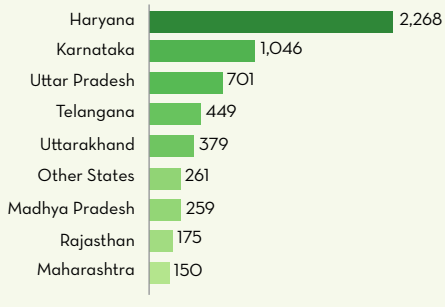
Overall Program Outcome

AGRICULTURE DEVELOPMENT

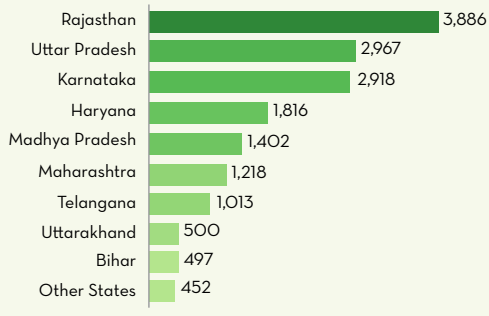
(FY 2025-26)

11 States | **37** Districts | **1,324** Villages

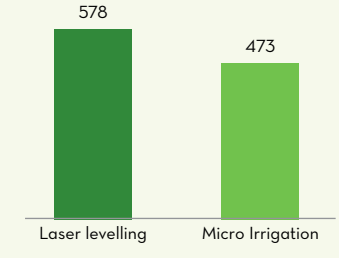
Soil Testing Metrics Across States



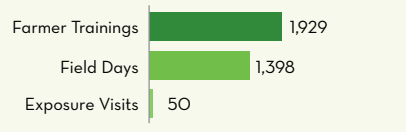
16,669 Crop POP Demonstrations Across States



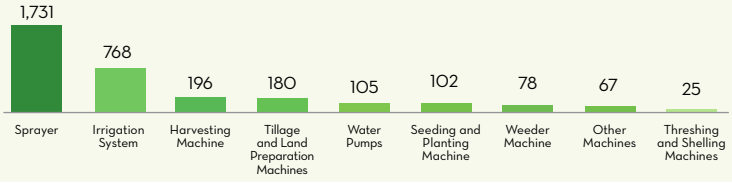
Water Conservation Practices deployed on 1,051 acres of farmland



Agriculture Capacity Expansion



Machine Allocation: Quantitative Distribution by Type



871 Kitchen Gardens

142 Compost Beds



Water Management

Building Water Conscious Communities



The Water Management program team works with communities to harvest and store rainwater for direct use, and/or replenish groundwater by building and restoring infrastructure in villages. During FY 2025–26, the program work impacted – 11 states, 33 districts, and 235 villages, focusing on groundwater recharge, rainwater harvesting, and sustainable water use. A total of 51 ponds and 10 check dams were constructed or rejuvenated, along with 63 farm ponds, 31 recharge wells, 14 soak wells, and 19 rainwater harvesting systems in schools. The program team also conducted 320 training and awareness sessions for Water User Groups, encouraging communities to manage and conserve water resources collectively while ensuring the long-term sustainability of water infrastructure.

When Water Returns, Everything Returns



In Rah Ka Mala, a village nestled on the hills of Alwar, Rajasthan, water was a daily journey. Women walked miles to fetch it, as rainwater quickly flowed down the slopes, leaving little behind to recharge the village's groundwater. For families like that of **Mukhram Gurjar,** water scarcity was not just an inconvenience. The scarcity shaped their lives and livelihoods.

The question was simple: *What if rainwater could be slowed down and held back long enough to recharge the ground beneath the village?*

That question turned into action. Check dams and ponds were created to capture and conserve rainwater. As the water began to return, so did the possibilities. Fields could be cultivated, livestock sustained, and livelihoods strengthened.

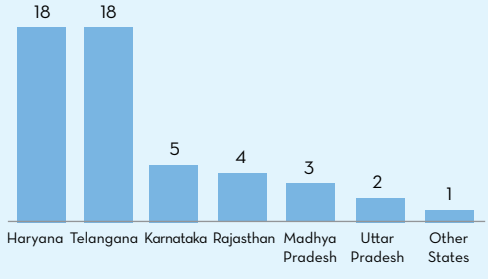
When water returns, people no longer have to leave. Hope, livelihood, and eventually, people return home too.

Overall Program Outcome

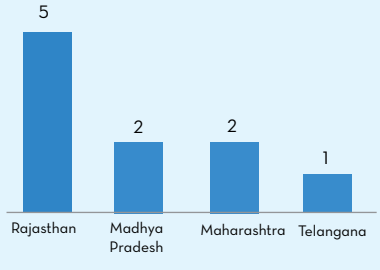
WATER MANAGEMENT
(FY 2025-26)

11 States | **33** Districts | **235** Villages

No. of Ponds (51)



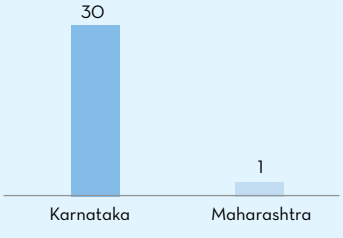
No. of Check Dams (10)



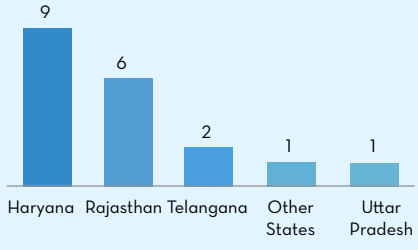
63 No. of Farm Ponds

14 No. of Soak wells

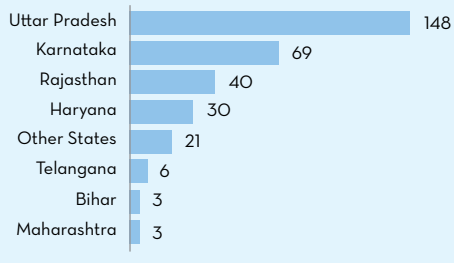
No. of Recharge wells (31)



No. of RWH in Schools (19)



320 Trainings & Awareness Sessions Conducted for Water User Groups



Transform Lives *one school at a time*

Providing a better learning environment for school children



The **Transform Lives** ***one school at a time*** program is designed to create a safe, inclusive, and conducive environment for schoolchildren, especially girls, by providing separate toilet facilities, access to safe drinking water, and digital and life skills awareness sessions, all of which help to prepare girls for higher education and employment opportunities. In FY 2025–26, the program work impacted 11 states, 24 districts, 51 schools, and 19,000 students, improving access to education through better school infrastructure, digital learning, and WASH facilities. The program team established 29 digital libraries and 40 smart classrooms, trained 1,307 students in digital and life skills, and built the capacities of 189 local functionaries and 9 local committees to support the long-term maintenance and sustainability of school infrastructure.

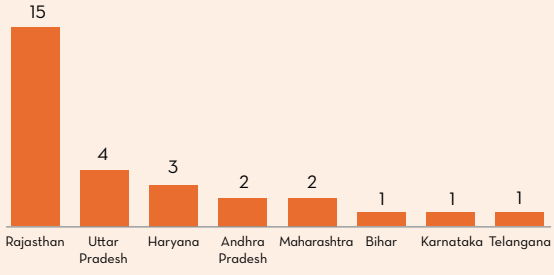
While studying in Class 9, Kajal, from Alwar, Rajasthan, attended the Digital and Life Skills Awareness Program, where she learned about digital tools and how to navigate online and avail government services. When her younger sister, Monika, who scored 81.17% in her Class 10 board examinations, was accidentally left out of the government tablet program, Kajal put her lessons into practice. She followed up with the school and government offices, following the due procedure, and ensured that Monika received the tablet for her studies, and her siblings are also able to learn using the same device. Their story shows how awareness, persistence, and family support help children continue their education.

Overall Program Outcome

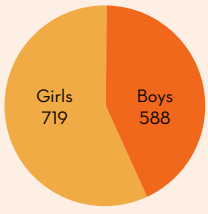
TRANSFORM LIVES
one school at a time
(FY 2025-26)

11	24	51	19K
States	Districts	Schools Transformed	Students Reached

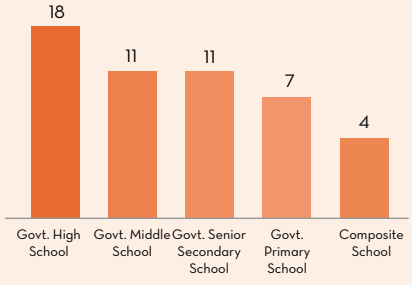
29 Digital Libraries Established



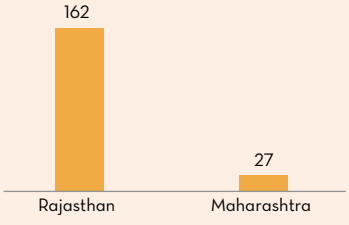
1,307 Students Trained in Digital and Life Skills Awareness



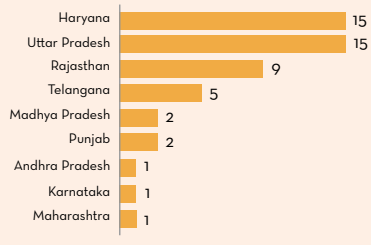
Type of Schools Transformed



189 Local Functionaries Trained on School Maintenance and Sustainability



51 Schools Transformed



9
Local Committees Trained

40
Smart Classes Established



Local Participation and Sustainability

Building capacities for inclusive and sustainable development



Sustainability is a continuous process that builds capacities to instill ownership of progress into a person's own hands. The actual innovation lies in how communities are organized to own, manage, and sustain their own development outcomes.

This is what distinguishes S M Sehgal Foundation's approach. In FY 2025-26, S M Sehgal Foundation continued to build local institutions that place communities at the center of development. Training and capacity-building efforts impacted 3,580 community members, empowering farmer groups, Village Development Committees, women leaders, and Water User Groups to lead local initiatives and sustain development outcomes. The program improved 32 public assets, making essential services more accessible and functional, while Community Information and Support Centers helped 11,787 villagers connect with government services related to health, agriculture, and social security. Investments in community infrastructure included the installation of 1,069 solar lights and the creation of 170 awareness wall paintings, contributing to safer, more informed, and better-connected villages.

A Little Guidance, A Big Difference for Neeraj



For a long time, Neeraj, from Ghasera village, Haryana, struggled to receive her ration even though she completed the required fingerprint authentication at the fair price shop. Unsure of the reason for the problem, she approached the Citizen Information and Support Center (CISC) established by S M Sehgal Foundation. Reviewing her case, the team found that incorrect income details in the government records were preventing Neeraj from accessing the benefits she was entitled to. With guidance from the CISC team, Neeraj corrected the records. Within 20 days, her ration card was issued. During the process, she also learned about other government welfare schemes, including the Happy Card (a Haryana government scheme that provides eligible families with free or subsidized bus travel) and various pension programs.

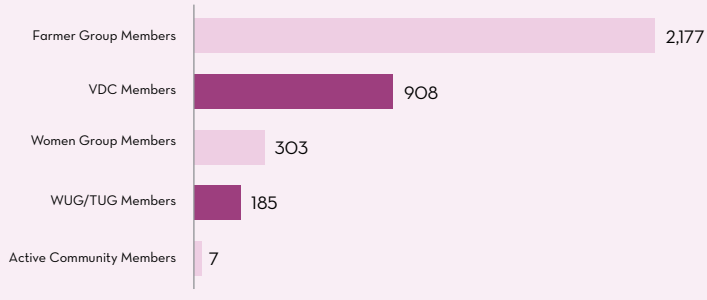
Overall Program Outcome

LOCAL PARTICIPATION & SUSTAINABILITY

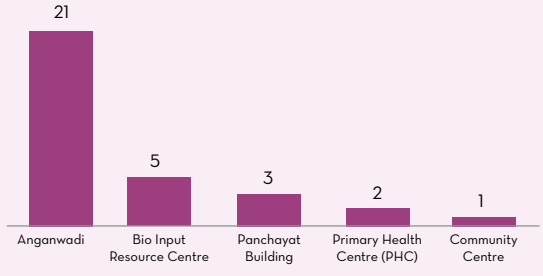
(FY 2025-26)

13 States | **44** Districts | **928** Villages

3,580 Capacity Building of Community Members-LPS



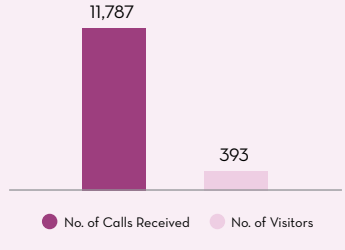
32 Public Assets Improved



1,110 Villagers Got Access to Government Services



Community Support by CISC



1,069 No. of Solar Lights Installed

170 Wall Paintings Created

Outreach for Development

Facilitating development communication for behavior change

The Outreach for Development (OFD) program work at S M Sehgal Foundation bridges the information divide among all stakeholders, including grassroots communities, by making knowledge timely, accessible, and relatable. Through digital platforms, social media, podcasts, interactive IEC materials, and Community Radio *Connect* FM 107.8, the team amplifies local voices, shares the foundation's initiatives, and builds greater visibility for development work.



When Radio Helped Madan Stitch his Life Back Together



In Naugaon village, Madan is known affectionately as *Madan Kaaj-Button,* the cheerful tailor whose sewing machine is a familiar sound. But behind his laughter was a long-standing family property dispute that had left him anxious and unsure where to seek help.

One morning, while listening to CR *Connect* FM 107.8, Madan heard an invitation to call *Kanoon Ki Baat,* a live legal awareness program with the District Legal Services Authority. He called and shared his problem on air. The response changed everything. He was invited to the DLSA office, where mediation brought his family together. After two meetings, the dispute was resolved peacefully within 15 days.

"Radio changed my life," Madan says.

Today, his family continues to learn through the radio. His wife listens to women-centric programs, while his daughter enjoys contributing to children's programs.

For Madan, radio has become more than a source of information. It is a valued lifeline that continues to connect, inform, and inspire his family.

Program Outcome

RADIO OUTREACH FY 2025-26

Hours of broadcast:
8,760 hrs

Calls Received:
4,185

Reach:
2 states, 3 districts, 300 villages (approx.)

OTHER OUTREACH PLATFORMS

Follow Us on Social Media
Scan Here

Listen to the SMSF *Connect* Podcast
Scan Here

Listen to Live Community Radio *Connect* FM 107.8
Scan Here

Rural Research and Technology Innovation

Informing actions, outcomes, and learning

Rural Research assesses the impact of on-the-ground interventions to understand what works and what doesn't. Using a mixed-methods approach, research is an integral component of the project lifecycle, from initiation to completion. These efforts help measure the impact created on the ground by foundation programs and ensure sustainability in the long run.

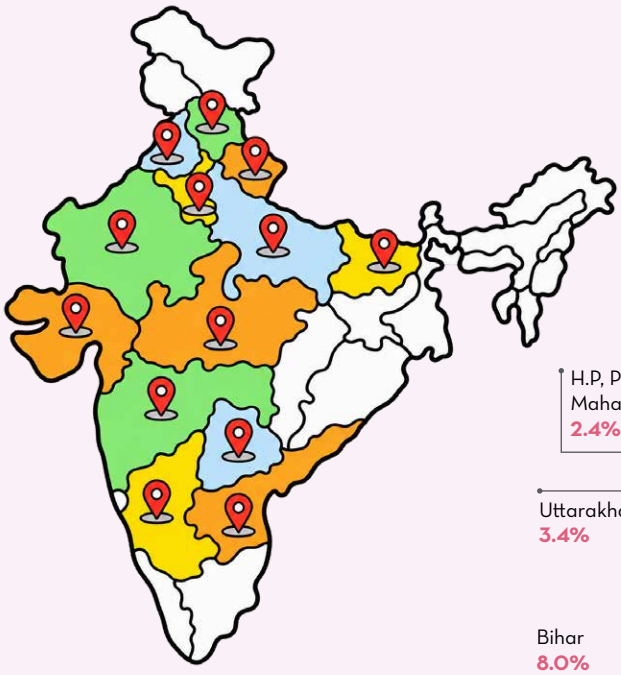
The Adaptive Technology initiative focuses on piloting innovations in water, agriculture, and empowerment programs to integrate new advancements, enrich developmental solutions, and create impact at scale. Integrating tech-based solutions through the use of artificial intelligence is undertaken to make programs and processes more efficient and results-driven.

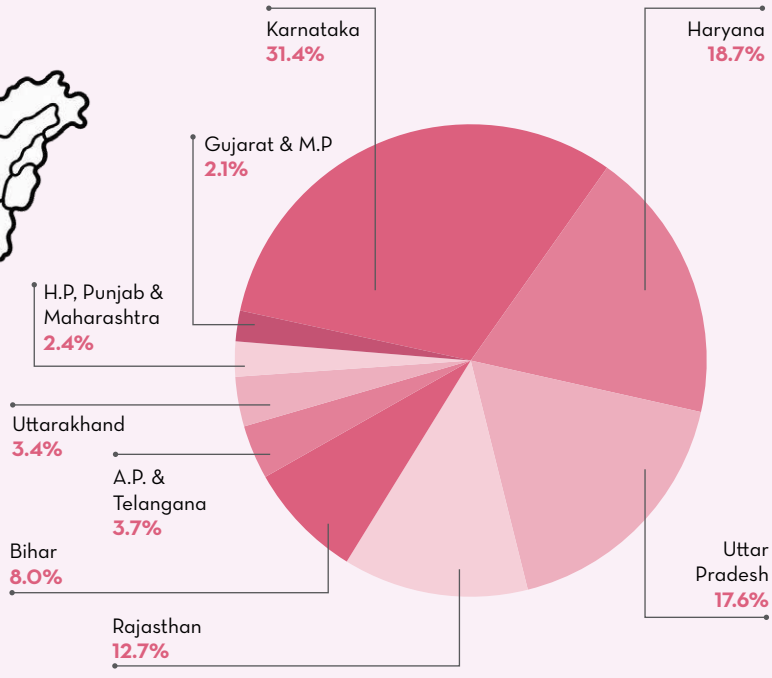


Overall Program Outcome

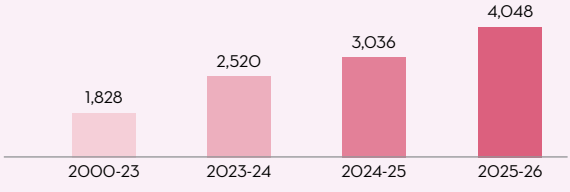
Till March 2026

Statewise Presence

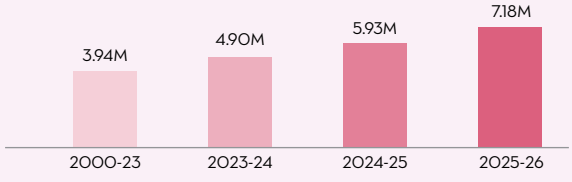




Total Villages (Cumulative)



Total Population Coverage (Cumulative)



Village Start year (groups)	Yearly Population Outreach	New Villages	Total Villages	Total SF Districts	Total SF States
2000-23	39,35,151	1,828	1,828	56	12
2023-24	9,64,448	692	2,520	63	12
2024-25	10,30,118	516	3,036	74	13
2025-26	12,52,514	1,012	4,048	83	13
Total	**71,82,231**	**4,048**	**4,048**	**83**	**13**

Collaborations & Initiatives Overview

Partner	Project Name	Location
Ashland Speciality Ingredients G.P.	Sustainable Guar Project	Sri Ganganagar and Bikaner, Rajasthan
BA Continuum India Pvt. Ltd.	Jal Kushal	Alwar, Rajasthan
BMW India Foundation	Water for Future	Nuh, Haryana
Bunge India Pvt. Ltd.	Gram Samriddhi Pariyojna	Nellore, Andhra Pradesh
Canpack India Pvt. Ltd	Gram Unnayan	Nuh, Haryana
Carlsberg	Krishi Vriddhi	Alwar, Rajasthan
	School Transformation	Alwar, Rajasthan
	Jal Vriddhi	Alwar, Rajasthan
Costa Coffee India Pvt. Ltd.	WASH in School	Gurugram, Haryana
Dabur	Dabur Jeevandhara	Udham Singh Nagar, Uttarakhand
DCB Bank	Crop Residue Management	Fatehgarh Sahib, Haryana
	Pilot Project on Wastewater Recycling	Jhajjar, Haryana
	Jal Sanrakshan	Medak, Telangana
Evalueserve Education Foundation	Community Drinking Water Project	Chhatrapati Sambhaji Nagar, Maharashtra
Flipkart Foundation	Project Sajeevan - Fostering a Green Future	Kaithal and Kurukshetra, Haryana
Godrej Enterprises Group	Crop Residue Management and School Transformation	Fatehgarh Sahib, Punjab
HDFC Bank Ltd.	Parivartan	Mahendragarh, Nuh, Haryana; Kanpur Dehat, Mathura, Pilibhit, Uttar Pradesh; Champawat, Nainital, Uttarakhand; Medak, Mahabubabad, Telangana
Hindustan Coca-Cola Beverages	Water Conservation Project	Bijapur district, Karnataka
Honasa Consumers Ltd.	Building access to clean water through MatiKalp	Vaishali, Bihar
Hytech Seed India Private Limited	Empowerment and Capacity Building of Women Farmers on Better Agriculture Practices	Medak, Telangana
Stitching IDH	India Coffee Climate Resilient Landscape Project	Chikkmagaluru & Hassan, Karnataka
IndusInd Bank Ltd.	IndusInd For Solar - Haryana	Faridabad, Panipat & Kurukshetra, Haryana
	Gramin Solar Vachan Kendra	Ambala, Kurukshetra and Panipat, Haryana
	Water Conservation Project	Jhajjar & Bhiwani, Haryana
J K Tyres & Industries Ltd.	Solar Project - Roshan Gaon - Illuminated Village	Nuh, Haryana
	Holistic Rural Development Project	Laksar, Uttarakhand

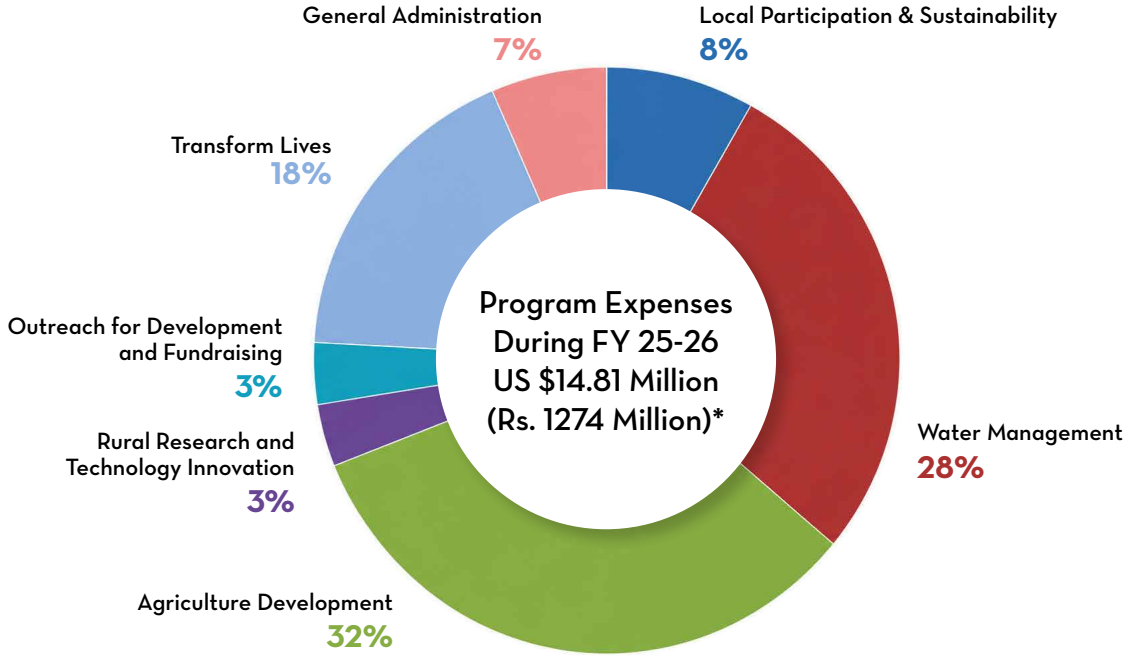


Partner	Project Name	Location
Jhajjar Power Limited	Gram Vikas	Jhajjar, Haryana
John Deere India Pvt. Ltd.	Integrated Village Development Project	Dewas, Madhya Pradesh
	Udaan	Sonbhadra, Uttar Pradesh
K+S India Pvt.Ltd	Unnat Krishi	Alwar, Rajasthan
Kohler India Corporation Pvt Ltd	WASH Compliant School Transformation	Nuh, Haryana
Mercer Consulting India Pvt Ltd	Water Conservation & School Transformation	Palwal, Haryana
Nestle India Limited	Gram Vriddhi	Nuh, Haryana; Sonbhadra, Uttar Pradesh; Sanand, Gujarat; Una, Himachal Pradesh
Netcracker Technology Solutions India Pvt. Ltd	Pond Rejuvenation and Rainwater Harvesting	Palwal, Haryana
Nivea India Pvt. Ltd.	School Transformation	Ahmedabad, Gujarat
NVIDIA Graphics Pvt. Ltd	Water Conservation Project	Kolar, Karnataka
Oliver Wyman Limited	WASH in School Project	Nuh, Haryana
Pernod Ricard India Foundation	Abhivriddhi, Neer Sanrakshan and Gram Utkarsh	Behror, Chomu, Rajasthan; Kanpur Dehat, Uttar Pradesh
TLG India Pvt. Ltd. (Publicis Sapient)	Gram Uday	Nuh, Haryana; Amrabad, Telangana
The Mosaic Company Foundation	Krishi Jyoti	Alwar, Rajasthan; Prayagraj, Uttar Pradesh; Chhatrapati Sambhajianagar, Maharashtra; Rewa, Madhya Pradesh; East Champaran, Bihar
True Credits Pvt. Ltd.	Water Conservation by Pond Development and School Transformation	Nuh, Haryana
United Breweries Ltd.	Project Vikas, Jal Samridhi, Jal Sanchay	Dharuhera, Haryana; Behror, Rajasthan; Nelamangala, Karnataka
RJ Foundation	Jal Saathi: Clean Water for All	Bihar
	Access to Water through Rainwater Harvesting to Communities	Chhatrapati Sambhajinagar, Maharashtra
Walmart Foundation	Bolstering Farmer Producer Organizations	Prayagraj, UP & Kolar, Karnataka
	Crop Residue Management	Kaithal and Kurukshetra, Haryana
Whirlpool of India Ltd.	Water Conservation in Ballabgarh	Faridabad, Haryana



Financials

In FY 2025-26, grants to S M Sehgal Foundation from Sehgal Foundation in the US amounted to US $28,87,291 (Rs. 24,83,70,613). S M Sehgal Foundation received funding from other organizations amounting to US $1,15,88,554 (Rs. 99,68,70,898). To date, the total grants from Sehgal Foundation in the US have been $4,53,20,570 (Rs. 2,86,25,39,019). These grants and other income (interest, community contribution, and office space rental net of expenses for leased space) were used for water management (28%); agricultural development (33%); rural research and technology innovation (3%); local participation and sustainability (8%); outreach for development and fundraising (3%); Transform Lives (18%) and general administration (7%).





Abridged Income & Expenditure Account for the year Ending 31st March 2026

Particulars	Current Year Amount (Rs.)	Current Year Amount (US$)	Prev. Year Amount (Rs.)	Prev. Year Amount (US$)
Income				
Self-Generated Income				
Rent, Interest and other receipts	71,199	828	70,223	838
Grants				
Indian Sources	7,01,859	8,160	6,22,646	7,424
International Sources	3,85,315	4,480	3,16,326	3,772
Total	**11,58,373**	**13,468**	**10,09,195**	**12,034**
Expenditure				
Program	9,59,559	11,156	8,23,856	9,822
Management*	3,37,566	3,925	3,03,324	3,617
Others (Depreciation)	16,348	191	18,641	223
Total	**13,13,472**	**15,272**	**11,45,821**	**13,662**
Deficit/Surplus	(1,55,100)	(1,804)	(1,36,626)	(1,628)

Amount in '000

Abridged Balance Sheet as on 31st March 2026

Particulars	Current Year Amount (Rs.)	Current Year Amount (US$)	Prev. Year Amount (Rs.)	Prev. Year Amount (US$)
Assets				
Fixed Assets	1,99,253	2,317	2,14,114	2,553
Loans and Advances	16,520	193	14,944	179
Current Assets	3,78,279	4,398	3,74,925	4,471
Total	**5,94,052**	**6,908**	**6,03,983**	**7,203**
Liabilities				
Corpus Fund	1	1	1	1
Current liabilities	1,69,853	1,975	24,683	295
General Funds	4,24,199	4,932	5,79,299	6,907
Total	**5,94,052**	**6,908**	**6,03,983**	**7,203**

Exchange Rate (current year) INR 86.02/US$ | *Includes Building Maintenance expenses for the leased space *Amount in '000*



AWARDS & RECOGNITIONS

- S M Sehgal Foundation was honored with the 11th Annual Greentech CSR India Award in the Rural Development category.
- Community Radio *Connect* FM 107.8 won first prize for climate-smart radio programming, awarded by the Alliance for Community Radio Stations, Rajasthan.
- Krishi Jyoti, a joint initiative of S M Sehgal Foundation and The Mosaic Company, received the India CSR & Sustainability Award 2025 in the Exemplary CSR Collaboration category.
- S M Sehgal Foundation was awarded the NGO Excellence award by TAL Hero.
- Transform Lives *one school at a time* program of S M Sehgal Foundation received the Bhamashah Award in the category of Shiksha Vibhushan by the Directorate of Education, Government of Rajasthan.
- Dr. Suri Sehgal received the Philanthropist of the Year Award by the Asian American Unity Coalition (AAUC).
- Community Radio *Connect* FM 107.8 received the Green Education and Awareness Award from the World Environment Council in the Climate Awareness category.
- SMSF received the Eco-Guardian Award from the World Environment Council in the Climate Action category.
- SMSF received the Water Digest Award for work in water conservation through RWH systems.
- SMSF received the Best Water Awareness Campaign Award in the NGO category from EverythingAboutWater for its community radio *Connect* FM 107.8 series *Jal Jungle Zameen.*

















The Founders



Surinder (Suri) M. Sehgal, PhD, founder of S M Sehgal Foundation in India and Sehgal Foundation in the US; leading international crop scientist; founder of the William L. Brown Center for Economic Botany at the Missouri Botanical Garden, St. Louis, Missouri, and emeritus trustee of the Garden.



Edda G. Sehgal, educated at Hohenstaufen Gymnasium, Göppingen, Germany; Co-founder of S M Sehgal Foundation in India and Sehgal Foundation in the US; and board member of ProAgro Group, India, and Global Technologies Incorporated, USA (1990–1998).

Board of Trustees

Ganesan Balachander, PhD, former director of Ashoka Trust for Research in Ecology and the Environment, Bangalore, India, and member of the Consortium Board of the Consultative Group on International Agricultural Research (CGIAR).

Anjali Makhija, MA, CEO; certified corporate director, Institute of Directors (IOD); Leadership Foundational Principles certificate course by HarvardX; Life member of National Association of Professional Social Workers in India (NAPSWI), member of undergraduate board of studies in Department of Social Work, BPS University, Sonipat; one of Equity Champions with Equilead, a network committed to transforming leadership.

Venkata Subbarao Kolli, PhD, is a seasoned agribusiness leader with over thirty years of experience in driving competitive growth and market leadership. A strategic thinker; he has successfully positioned companies to deliver sustainable solutions that benefit farmers and consumers across Asia and Africa.

Bernd Uwe Sehgal, PhD, member of the board of directors of Sehgal Foundation in the US, and board member of the William L. Brown Center at the Missouri Botanical Garden, St. Louis, Missouri, USA.

Rajat Jay Sehgal, chairperson, S M Sehgal Foundation, and former managing trustee and executive director of S M Sehgal Foundation.

Vicki Denise Sehgal, MeD, has served the better part of her professional career as an early childhood educator and community volunteer. Vicki is an impassioned supporter of girls' education and women's empowerment.

Bhamy Shenoy, PhD, associated with Mysore Grahakara Parishat, Pratham, and other NGOs.

Suhas P. Wani, PhD, Research Program director, Asia Region, and director, ICRISAT Development Center, ICRISAT, Patancheru, Telangana, India.

Council of Advisors

Jyotsana Bhatnagar, a CSR practitioner with decades of diverse sectoral experience. She has served in various senior positions, including CSR advisor at Castrol India, head of Partnerships at the UN Food Program (India), head of CSR at British Petroleum, director of CSR and Sustainable Agriculture at Monsanto India, head of CSR at Cairn India, and Corporate Responsibility head at British Gas. She was a member of the expert group for the Indo-GIZ Voluntary Principles initiative by the Ministry of Corporate Affairs. Currently, she serves as president, Board at Partners in Change, a consultant to develop CSR portfolios for several companies, and a senior advisor at Transform Rural India.

Jan Dirk (JD) Geertsema, author, management consultant, executive coach, and management trainer since 1997, works extensively with management teams in global business, including agriculture, airlines, automotive, biotechnology, chemical, food, graphic arts, manufacturing, and software engineering industries, and with governments of USA, Ukraine, and the Netherlands. JD teaches Leadership and Human Logic at various international universities. He has been supporting S M Sehgal Foundation since 2004, focusing on management and team development.

Jan Leemans, PhD, is a member of the board of directors, Misr Hytech Seed International, Egypt; Solynta, Wageningen, The Netherlands; Agrosafve, Gent, Belgium; and former research director of Plant Genetic Systems, Belgium.

Arun Maheshwari studied at IIT, Mumbai, and IIM, Kolkata, and in the US at Columbia, Stanford, and Wharton. He has worked for McKinsey as a consultant and for Fortune 500 companies, including Tata Consultancy Services, as a senior executive. He founded and managed two software companies in India (1996–2008). Since retirement, he has served on multiple listed and private company boards.

Vyoma Nair is an executive board adviser to Nucleus and an expert on international expansion who developed an integrated "one-stop shopping" service model, covering multi-country HR, legal, accounting, tax, and compliance services for smaller US tech companies seeking international expansion. She worked with Redback Networks, RedHat Software, and Theorem Clinical Research.'

K Ratna Prabha, a distinguished career in public service as a member of the 1981 IAS Karnataka Cadre. Post-retirement in 2019, she cofounded the Ubuntu Consortium (UC), fostering Women Entrepreneurs Associations that empower small enterprises. UC now operates across 52 associations in 11 states. With extensive experience in IT, industry & commerce, skill development, and women's entrepreneurship, she held pivotal roles including chief secretary and additional chief secretary in Karnataka, and served in key positions in the Department of Commerce and Industries, Ministry of Women and Child Development, and as mission director in the National Mission for Empowerment of Women.

Jane E. Schukoske, BA, JD, LLM, is a higher education and development consultant based in the US. Former positions include executive director of the US-India Educational Foundation, associate professor at the University of Baltimore School of Law, and CEO of S M Sehgal Foundation (2011–16).

Raman K. Sehgal, MBA, managing director and member of the Board of Directors of Misr Hytech Seed International, Egypt, and member of the Board of Directors of Hytech Seed, India.

Gensuke Tokoro, professor (special appointment) at the Institute of Innovation Research of Hitotsubashi University (2008–14); president and CEO of NAI, Inc., and Kyoto Biopharmaceuticals, Inc.; and board member of the Institute for the Study of Panspermia and Astroeconomics.

S. K. Vasal, PhD, plant breeder and geneticist from CIMMYT, World Food Prize laureate, and recipient of Dr. M S Swaminathan Award for leadership in agriculture.

Project Offices

Andhra Pradesh

- Ground Floor, 27-4-313, 9th Street, Ramji Nagar, Nellore, Andhra Pradesh – 524002

Bihar

- Chakia, Near Over Bridge, East Champaran, Bihar – 845412
- VPO Desari, Near Ice Cream Factory, Hajipur, Vaishali, Bihar – 844504

Gujarat

- Bharwadas, Behind Jognimata Temple, Rupavati, Sanand, Ahmedabad, Gujarat – 382110
- VPO Trikamdas, Ni Khadki, Sokheda, Kheda, Gujarat – 387570

Haryana

- Bachchu Singhla Vatika, Azad Nagar, Pinangwan, Nuh, Haryana – 122508
- Yahuda Building, Ward No. 5, Behind Bijli Ghar, Nuh, Haryana – 122107
- House No. 23, Ward 09, Shiv Colony, Near Old Narnaul Road, Behind Ganga Devi Hospital, Mahendragarh, Haryana – 123029
- House No. 1080/11, First Floor, New Model Town Colony, Thand Road, Kaithal, Haryana – 136027
- House No. 2068, Ward No. 12, Gali No. 9, Shanti Nagar, Thanesar, Kurukshetra, Haryana – 136136
- Near Goyal Petrol Pump, Bhiwani Road, Tosham Rural, Bhiwani, Haryana – 127040
- House No. 761, Ward No. 11, Matanhail, Jhajjar, Haryana – 124106

Himachal Pradesh

- Mohal Tahilwal Nichla (Nangal Kalan), Tehsil Haroli, District Una, Himachal Pradesh – 174301

Karnataka

- BHIVE Workspace Whitefield Campus, Plot No. 77, JBR Tech Park, 6th Road, Whitefield, EPIP Zone, Bengaluru, Karnataka – 560066
- Akshaya Enclave Apartment, K-447, 3rd Floor, Devaraj URS Layout, Gaddekannur Road, Tamaka, Kolar, 563102, Karnataka
- Tholaja Bhivani Nilaya, Adavi Sangapur, Opposite Tahsildar Office, Babaleshwar, Vijayapura, Karnataka – 586113
- Nallur Road, Behind Shankara Vidya School, Maruti Nagar, Chikkamagaluru, Karnataka – 577101

Madhya Pradesh

- A-05, MIG, New Dewas, Zone-2, Dewas, Madhya Pradesh – 455001
- Room No. 145-2, Tehsil Itora, Sagre, Rewa, Madhya Pradesh – 486003

Maharashtra

- House No. 2826, In Front of Government Rest House, Aurangabad Road, Phulambri, Chhatrapati Sambhajinagar (Aurangabad), Maharashtra – 431111

Punjab

- Chunni Kalan, Tehsil Bassi Pathana, Block Khera, Fatehgarh Sahib, Punjab – 140412

Rajasthan

- J.P.L. Colony, Basement & Ground Floor, Building No. A-178, 200 Feet Road, Near Main Gate, Wonder Residency, Behind Ayaan Hospital, Alwar, Rajasthan – 301001
- 14, New Dhan Mandi Road, Near Axis Bank, Padampur, Sri Ganganagar, Rajasthan – 335041
- Ambawat Complex, Behror Road, Village Sodawas, Kotputli-Behror, Rajasthan – 301427
- Community Radio *Connect* FM 107.8, Agriculture Research Station, Village Naugaon, Block Ramgarh, Alwar, Rajasthan – 301025

Telangana

- 1st Floor, Plot No. 99 & 100, Greenpark Avenue, Behind South India Shopping Mall, Suchitra, Hyderabad, Telangana – 500067
- House No. 7-56, Chegunta, Hyderabad Main Road, Chegunta, Medak District, Telangana – 502255
- House No. 2-86/2, Gudipad Street, Village Gangaram, Mahabubabad, Telangana – 506135
- House No. 6-59/3, Uma Maheshwara Thanda, Opposite Iravatham Restaurant, Srisailam Road, Mannanur (Amrabad), Nagarkurnool, Telangana – 509201

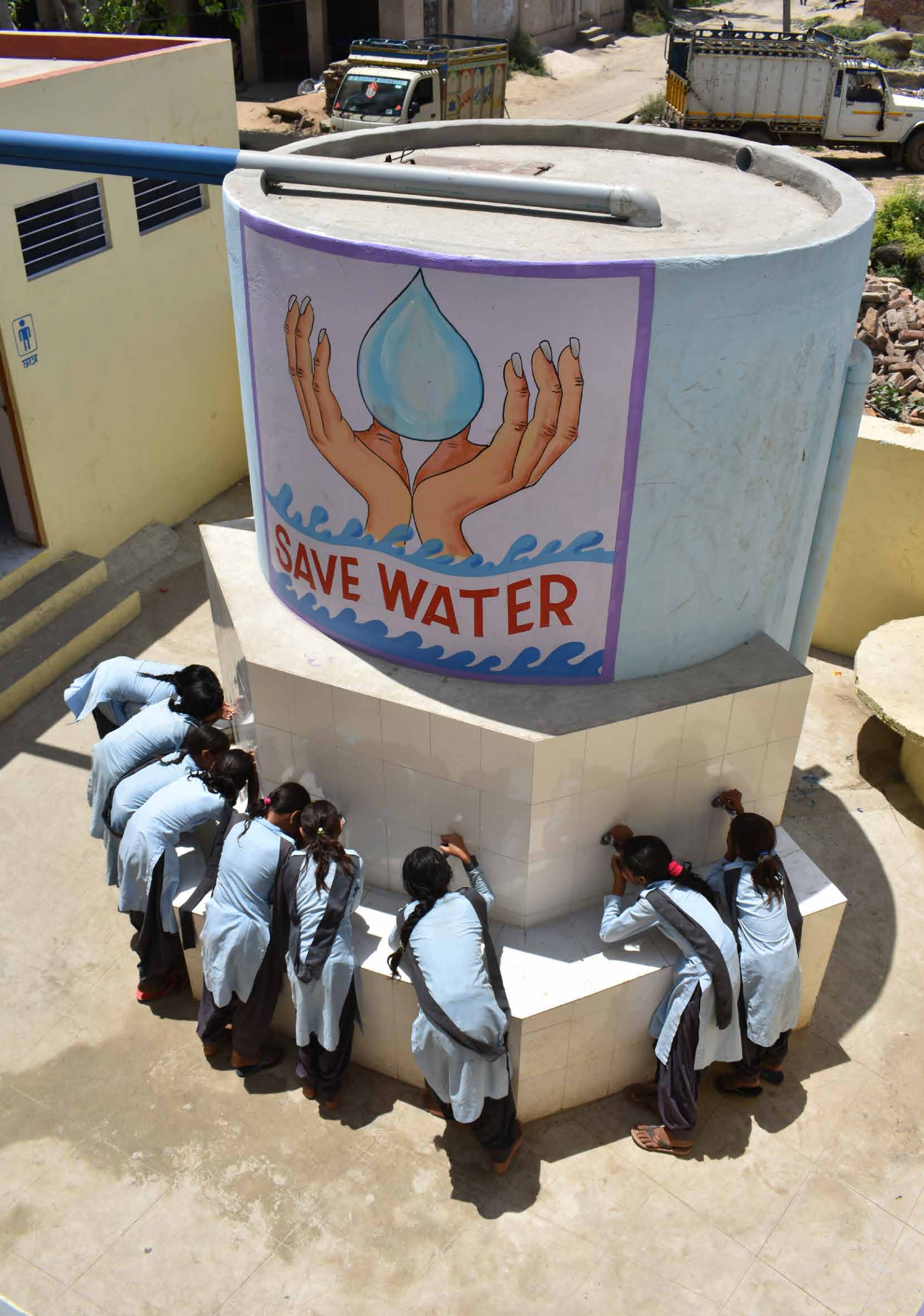
Uttar Pradesh

- 661, Shantipuram, Gohari Road, Gaddopur, Prayagraj, Uttar Pradesh – 211013
- D-16, Kadamb Vihar Township, Mathura, Uttar Pradesh – 281006
- Ward No. 10, Laxmibai Nagar, Pukhrayan, Kanpur Dehat, Uttar Pradesh – 209111
- Urban Emporia Market, Near Cyber Café, Puranpur, Pilibhit, Uttar Pradesh – 262122
- 156, Ghuwas Khurd, Robertsganj, Sonbhadra, Uttar Pradesh – 231216
- Dhamsa Nagar, Thana Kotwali, Nagar Sadar, Ayodhya, Uttar Pradesh – 224001

Uttarakhand

- Near Govt. ITI, Karnatak Gaon, Khetikhan, Block-Pati, District -Champawat, Uttarakhand – 262528
- Village Majhera, Near FCI Godown, khairna, District-Nainital, Uttarakhand – 263135
- Hungri Point Front of Nayara Petrol Pump, Purkaji Road, Laksar, Haridwar, Uttarakhand – 247663




SAVE WATER



With over two decades of work to improve rural lives in India, S M Sehgal Foundation envisions an equitable future for rural India.

SEHGAL FOUNDATION

TOGETHER
WE EMPOWER
RURAL INDIA

Learn more about

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Tel: +91-124-474 4100, Fax: +91-124-474 4123,
Email: smsf@smsfoundation.org